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(Securities Code: 6620,
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To All Investors

- Expanding Business into Two Core Sectors:

Real Estate and Semiconductors –

Miyakoshi Holdings, Inc. has formulated a long-term vision to achieve a market capitalization of 1 trillion yen by fiscal year 2035. As a milestone toward this goal, we announced "MIYAKOSHI Vision 2030" on May 13, 2026, setting targets of a 300-billion-yen market capitalization and 10 billion yen in operating income from our innovation business for fiscal year 2030. The new semiconductors and robotics business mentioned herein is a core initiative supporting this medium-term plan.

Our Advantage: An Extensive Network Across 14 Provinces and 4 Direct-Administered Municipalities in China

The single greatest strength of our Group lies in the deep relationships we have built with governments and leading local enterprises across 14 provinces and 4 direct-administered municipalities in China through our corporate attraction initiatives for the World Innovation Center (WIC).

These regions account for over 80% of China's GDP, serving as the ultimate source of our Group's competitive advantage.

Strategic Sourcing and Partnership Development with Chinese Semiconductor Manufacturers

Our Group is currently responding to support requests from prominent Chinese tech companies

looking to expand into Japan. Leveraged by our network within the governments of 14 provinces and 4 direct-administered municipalities, we are establishing partnerships and supply channels with China's top 10 semiconductor manufacturers (around 7 trillion-yen market).

Our primary focus is on expanding alliances with YMTC (NAND) and CXMT (DRAM), the two frontrunners in the memory sector. As the memory market to which these two companies belong spans around 5 to 6 trillion yen, they represent highly critical supply sources for Japanese companies.

Establishing Commercial Distribution Channels in Japan

In Japan, we are advancing strategic alliances with semiconductor trading companies, aiming to strengthen partnerships with 10 major listed enterprises (a market scale of approximately 5 trillion yen) by March 2027.

Through these initiatives, we shall establish a commercial network that covers half of the primary markets in both Japan and China.

Implementation Structure: Cross-Border Synergy and Efficiency Between Japan and China

To drive these initiatives, we have already onboarded premier industry experts well-versed in semiconductors and robotics across both regions. By utilizing a highly selective, agile team to bridge major Chinese manufacturers and top-tier Japanese trading firms, we have built a business model that maximizes execution power while minimizing operational expenses.

Furthermore, we have finalized a comprehensive logistics network that provides fully integrated services—covering procurement, quality inspection, transport, and final delivery—straight from Chinese factories to Japanese corporate clients.

WIC TOKYO: Serving as the Premier Hub for Japan-China Tech Synergy

Our Group is planning to launch "WIC TOKYO", a strategic industrial hub designed to bridge advanced technologies between Japan and China. Targeting tech-dense areas in Tokyo like the Haneda Airport district, we will provide free exhibition spaces to major Chinese manufacturers and high-potential unicorn candidates that partner with us under master distribution agreements for the Japanese market.

To support companies unable to station on-site staff, our dedicated professionals will act as their agents to demonstrate technologies and conduct business matchmaking. Since every transaction will be channeled exclusively through us, this framework establishes a highly scalable business model interconnecting technology, corporations, and markets.

Securing Long-Term Growth Toward 2030 & 2035, Powered by Two Core Sectors of Real

Estate and Semiconductors

Leveraging the solid foundation built through our real estate business, our Group will cultivate the semiconductors and robotics sectors as a new growth engine to realize sustainable enhancement of corporate value toward 2030 and 2035.

Regarding the revisions to the consolidated financial forecasts for the fiscal year ending March 31, 2027, associated with this initiative, a separate announcement will be provided in the "Announcement on Revisions to Consolidated Financial Forecasts."

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